









The Pro-Poor Growth and Promotion of Employment in Nigeria Programme - SEDIN

SEDIN aims at improving the employment and income situation of micro, small, and medium-sized enterprises (MSMEs) in selected sectors. SEDIN is commissioned by the German Federal Ministry for Economic Cooperation and Development, co-financed by the European Union and implemented by the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH.

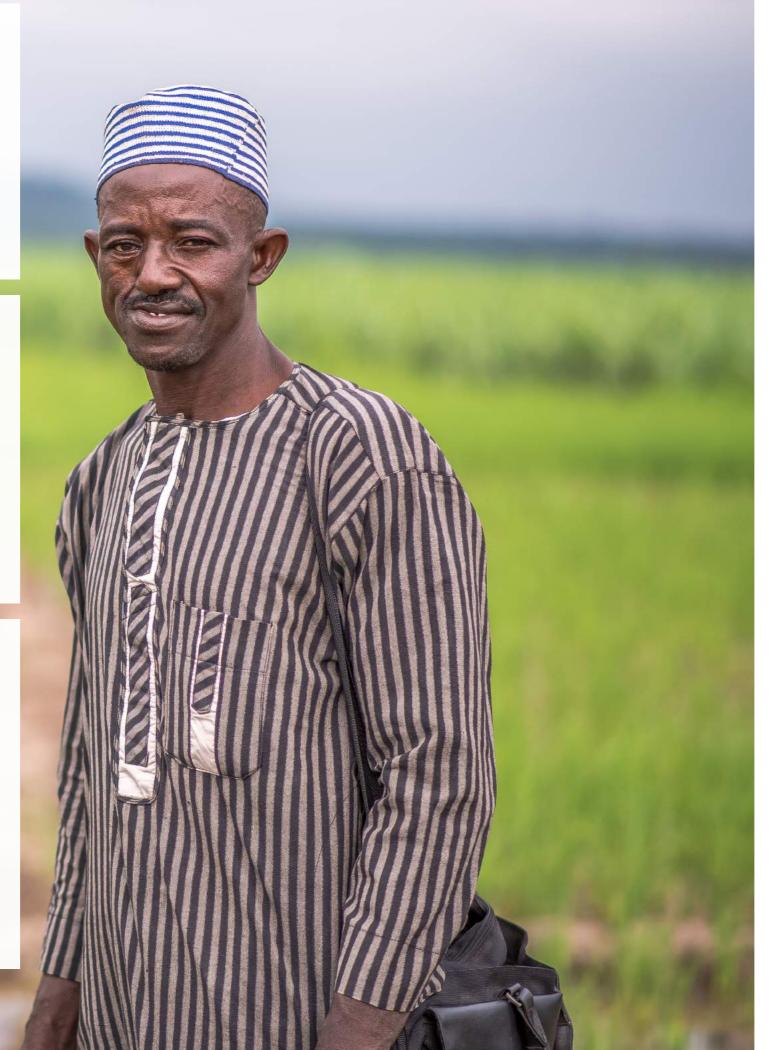
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

The Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH is Germany's leading provider of international cooperation services. As a federal enterprise, we support the German Government in achieving its objectives in the field of international cooperation for sustainable development. We are also engaged in international education work around the globe. GIZ is fully owned by the Federal Republic of Germany, represented as the shareholder by the Federal Ministry for Economic Cooperation and Development and the Federal Ministry of Finance.

Our Nigerian Partners



For implementing the SEDIN Programme, GIZ cooperates with several private and public institutions and organisations. Under the umbrella of GIZ's partnership with the Nigerian Ministry of Budget and National Planning, the SEDIN Programme is implemented in collaboration with the Central Bank of Nigeria and the Federal Ministry of Industry, Trade and Investment. Moreover, GIZ cooperates with state governments as well as with public sector and civil society actors. All itsactivities are in line with the national strategy 'Nigeria Vision 20:2020' and the Agenda 2030.



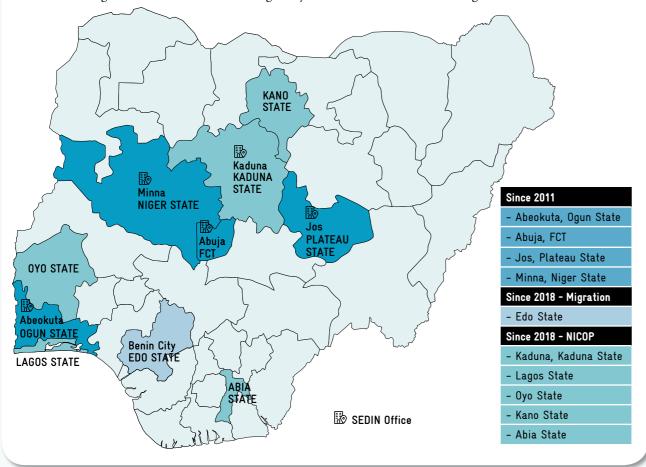
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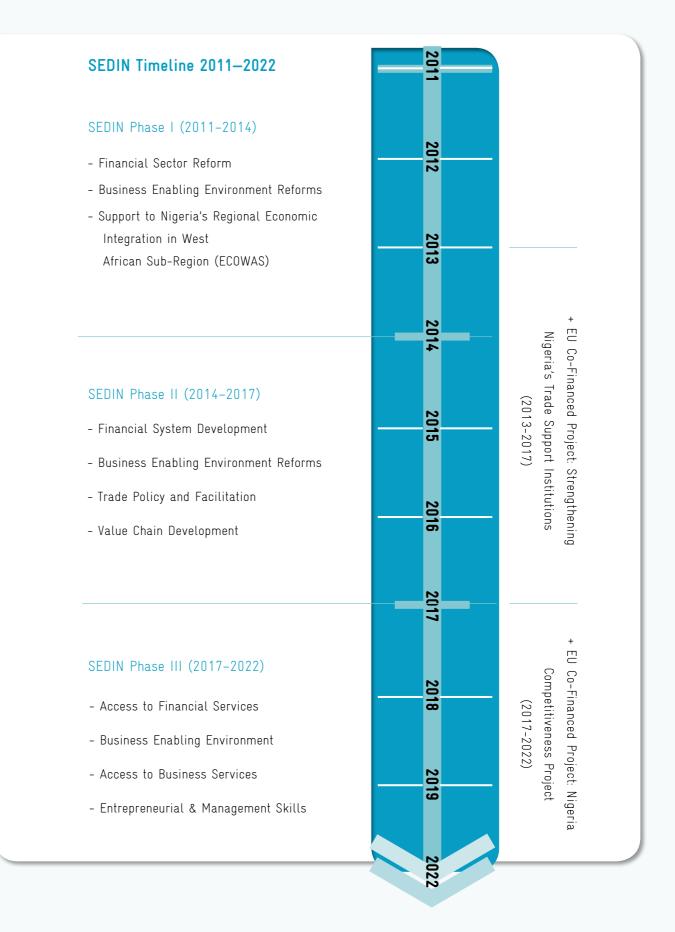
What We Do

In collaboration with local partners, we work to improve entrepreneurial framework conditions, access to financial and business services as well as entrepreneurial and management skills of business owners and potential business founders. For achieving its objectives, SEDIN works at the national and local, institutional and individual levels, and facilitates the exchange between stakeholders through public-private dialogues and other communication platforms. Thereby, it enables key actors from the public, private and financial sectors to add value to domestic resources and value chains, to enhance competitiveness of Nigeria's non-oil exports to the ECOWAS region and to strengthen trade. In all its endeavours, SEDIN pays special attention to women, young people and returnees.

Where We Work

SEDIN is working with partners at the national and state level. Interventions at state level are focused on the federal states of Ogun, Niger and Plateau. Since 2018, the programme is expanding to the federal states of Kaduna and Kano in northern Nigeria and the federal states of Lagos, Oyo, Abia, and Edo in southern Nigeria.







Enhancing Financial Inclusion

Sustainable economic development and the reduction of poverty requires access to finance, which allows entrepreneurs to expand operations, enter new markets and create additional employment. Yet, the lack of access to credit remains a huge barrier for many entrepreneurs. SEDIN works closely with public, private and civil-society organisations to jointly develop solutions that address these challenges.

On the supply-side, microfinance banks (MFBs) are supported to offer financial products and services that meet their clients' needs. SEDIN assists the banks in their organisational development and the implementation of new loan products. In collaboration with local partners, SEDIN offers trainings, where directors, managers and staff of MFBs learn how to manage risks, improve service quality, collect and report financial data as well as automate and digitalize operational processes. Moreover, they get familiarised with consumer protection, internal control, lending methodologies and product

On the demand-side, SEDIN builds the capabilities of consumers to manage their finances and take responsible financial decisions. It thereby focuses on the specific needs of owners of MSMEs and start-ups, farmers, returning migrants, women and the youth. In cooperation with local stakeholders, SEDIN developed an innovative training methodology and materials on financial literacy to equip beneficiaries with the knowledge and skills to manage their individual, household and business finances effectively, to build confidence in using financial products and services and to strengthen their participation in the formal financial sector. Additionally, two edutainment movies and a radio programme were produced, telling personal stories in order to promote financial literacy and consumer education regarding microfinance and -insurance products. The Federal Ministry of Education and the Central Bank of Nigeria (CBN) were supported in the development process of a curriculum to teach financial literacy in primary and secondary schools. To further accelerate financial competencies in Nigeria, the programme supports the CBN in the development and roll-out of an eLearning platform for financial literacy.

IN NUMBERS

public, private and civil-society agencies banks trained and empowered to provide strengthened, since 2016, resulting in...

people trained in financial literacy, of which 42% are

SEDIN

SUPPLY-SIDE ACHIEVEMENTS

SEDIN supports MFBs and other financial service providers to offer clientoriented financial products.

Partner banks provide targeted financial products for MSMEs

DEMAND-SIDE ACHIEVEMENTS

SEDIN builds the competencies of consumers to improve the usage of financial services.

Developed targeted financial literacy training materials and methodology

SEDIN builds institutional capacity and assists MFBs in their organisational development

Financial institutions are strengthened and more efficient

SEDIN successfully integrated financial literacy training programmes at 17 supported organisations.

5,000+ trainers and multipliers equipped with the latest knowledge and training skills



Improving the Investment Climate and Business **Environment for MSMEs**

In its partner states, SEDIN supports governments in improving the business and investment climate. In this regard, it has contributed to the simplification of long and cumbersome procedures for company registration and land acquisition and accelerated the obtention of building permits. In Niger State, company registration mechanisms were integrated into the local One-Stop Shop and thereby made easier

In Niger and Plateau States, SEDIN supported the passing of tax harmonisation laws, through which MSMEs are protected from unfavourable and illicit fees and levies that drew a lot of money from business owners. In the same states, SEDIN assisted the reduction of time needed to acquire land from three years to six weeks. Additionally, the time to register land and to obtain a construction permit in Ogun State was halved.

Moreover, SEDIN has supported a more cost-effective settlement of commercial disputes through the establishment and strengthening of mediation and arbitration centres. Furthermore, it has helped to upgrade local markets through improved infrastructure, safety features and compliance with environmental standards.

SEDIN contributes to the simplification of procedures for company registration and land acquisition and accelerated the obtention of building permits

Integrated company registration mechanisms into a local One-Stop Shop in Niger

Supported the passing of tax harmonisation laws in Niger and Plateau States

Halved the time to register land and to obtain a construction permit in Ogun State

SEDIN supports a more cost-effective settlement of commercial disputes.

Established and strengthened mediation and arbitration

SEDIN upgrades local markets.

Improved infrastructure, safety features and compliance vith environmental standards

upgraded through improved infrastructure, safety, compliance with environmental standards or access to land*

SEDIN IN NUMBERS

business advocacy groups established and active*

illicit fees and levies were abolished due to passing of tax harmonisation laws in Niger and Plateau States

> mediation and arbitration centres were established to settle legal disputes*

WEEKS the time for acquiring land was reduced from three years to six weeks*

*in Niger,

Plateau and

Ogun States

mediators and arbitrators were trained and certified in commercial dispute resolution*

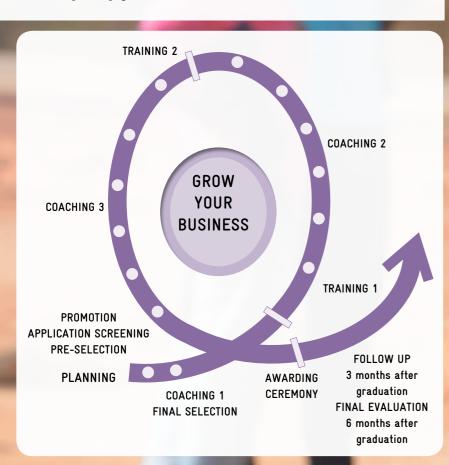
less time needed for obtaining a construction permit*



Enhancing Entrepreneurial and Management Skills

SEDIN introduced and adapted different educational concepts for improving the entrepreneurial and management skills of Nigerians:

- **SME Loop** for established entrepreneurs
- Start-up Loop for entrepreneurs who want to kick-start their business
- **SEA-Hubs** 'Student Entrepreneurship Activity Hubs' for Nigeria's secondary school students
- E-Cycle for people seeking to start and grow their businesses
- Farmer Business Schools for farmers to improve their agricultural value chains (see page 26)
- SMEsabi an e-learning app based on the SME Loop and Start-up Loops (see page 32)



SME Loop

SME Business Training and Coaching Loop

A combined approach of basic and advanced entrepreneurship trainings and individually tailored business coachings

Designed to offer MSMEs a higher level of understanding about running a business in order to stabilise existing ventures, generate more income or profit and expand businesses and employment

Combines practical coaching sessions with theoretical trainings and offers peer learning as well as networking opportunities

Produces rapid visible results for the benefit of the entrepreneur, its employees and the community in which the enterprise is acting in

Consists of seven phases over a six-month time span for its implementation



SEDIN IN NUMBERS

562

entrepreneurs participated in two SME Loops (30% women)

53% of those not yet registered when entering

the SME Loop, formalised their business during



Start-up Loop

Start-up Business Training and Coaching Loop

An adaptation of the SME Loop approach

Caters to the specific needs of entrepreneurs who have a business idea but do not know how to kickstart their business

Combines coaching and training interventions over a period of four-months at minimum

131
additional jobs have been created

32 businesses have been officially registered

SEDIN IN NUMBERS

346

entrepreneurs have participated in the two Start-up Loops (50% women)

129

participants
developed qualitychecked business
plans and pitched
them to banks and
potential investors

1/3
of the participants
started business
operations in the
course of the loop







In the last 30 years, international migration in and from Africa has grown rapidly. In 2017, there were about 41 million migrants from, to, or within Africa. Amongst them, many Nigerians, who migrate within their country or choose to leave Nigeria in search for better living prospects elsewhere. Emigrants often have to return to Nigeria because applications for asylum are rejected. In 2017, the German Government launched the programme 'Returning to New Opportunities' to assist the reintegration returning migrants. SEDIN contributes to this effort by supporting their economic reintegrati. It offers them to participate in its existing training programmes, such as the SEA-Hubs as well as the SME and Start-up Loops. Moreover, SEDIN developed tailormade approaches, which are adapted to the needs of returning migrants and potential migrants.

In cooperation with the 'Programme Migration for Development', SEDIN currently implements three specific approaches to reintegrate migrants: Entrepreneurship Thinking (E-Thinking) Training, Enterpreneuship Cycle (E-Cycle)

E-Thinking

Entrepreneurship-Thinking

SEDIN offers a three-hour session on entrepreneurial thinking within the Career Path Training

The Career Path is a twoday training that aims at professional orientation, including lessons in basic entrepreneurship skills, mentality coaching, career consulting, CV writing and interview preparation

Serves as a potential entry point to the E-Cycle Training

E-Cycle

Entrepreneurship-Cycle

A three-week training course, ten-day mentorship and a nine-week internship in an existing business

Participants acquire theoretical knowledge and practical skills in the field of business development, financial literacy, sales strategies and client retention

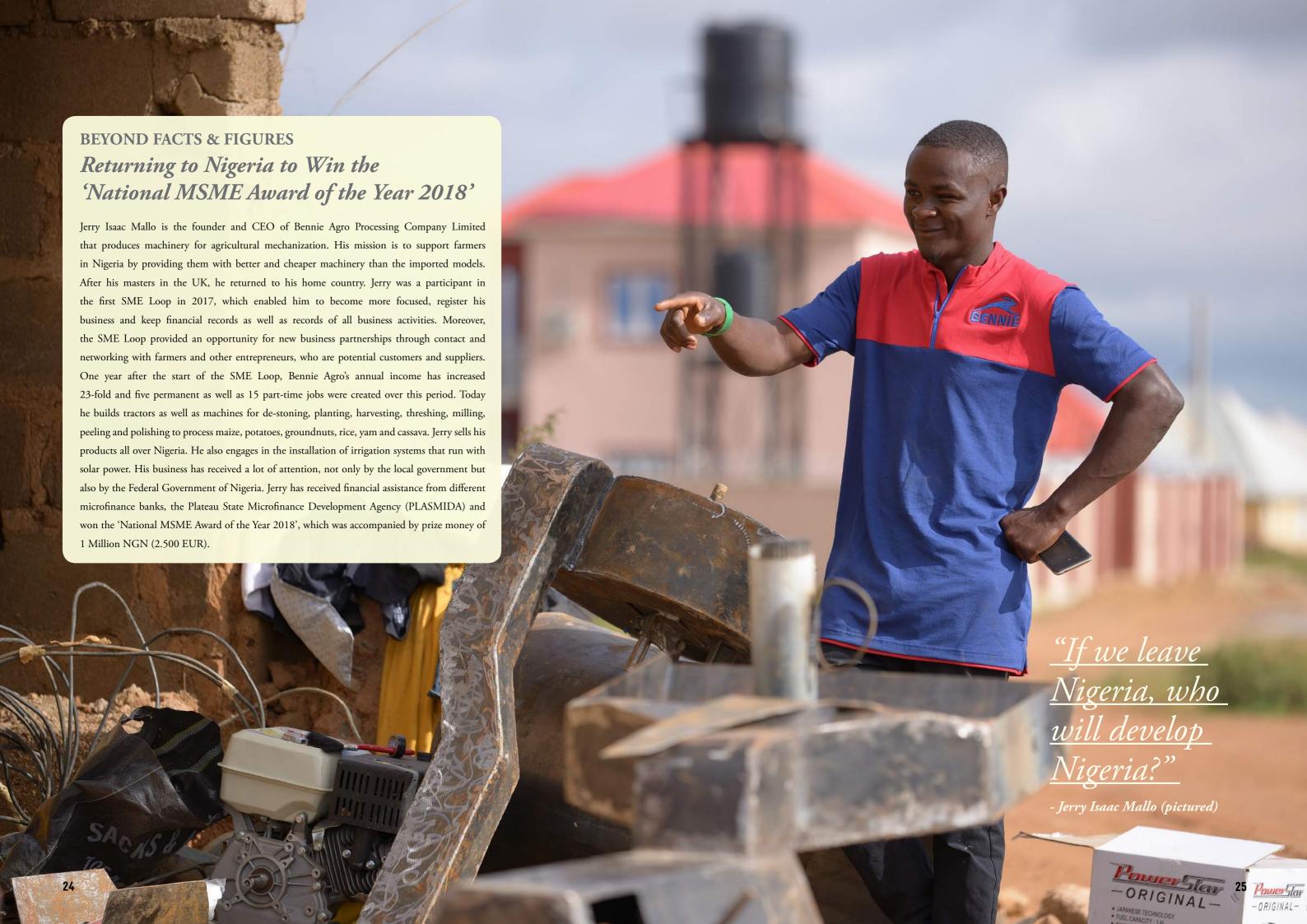
Individual **Business** Coaching

Assists returnees in developing viable business plans and setting up their own businesses

Training and Individual Business Coaching.

Nigerians have participated in the E-Thinking, E-Cycle and Individual **Business Coaching** SEDIN IN NUMBERS

returnees have benefitted from existing or newly implemented entrepreneurship trainings since 2017



Developing Value Chains

Collaborating with cooperatives, associations and private businesses, SEDIN contributes towards improved market systems and business opportunities for various actors in seven value chains.

SEDIN thereby strenthens people's and institutions' capacities, interlinkages, business relationships, and access to market resources and opportunities. For example, to enable a second potato harvest in Plateau, a solar-powered water pump was introduced, and farmers were trained in potato seed selection. In Niger State, SEDIN has enabled farmers and manufacturers of agricultural inputs to reach formal cooperation agreements to mechanise the rice sector. In the cassava value chain in Ogun State, SEDIN has supported farmers in gaining knowledge about improved cassava crop cultivation and management practices. Farmers thereby learnt about improved cassava varieties and stem cutting that leads to faster and stronger growth of cassava plants.

In 2019, the Nigeria Competitiveness Project (NICOP), a SEDIN project co-financed by the EU, was introduced to support the tomato, chili and ginger as well as the leather and garment value chains. To improve the tomato value chain, cooperatives will be supported in entering in purchasing agreements with processing companies to obtain improved seeds. With regards to the value chain chili, NICOP promotes processing, marketing and exports. In the ginger value chain, the project focuses on increasing crop yields and quality, cultivation methods and fertilization. In the value chain leather and garment the project focuses on the production, branding and marketing of finished leather goods and plans to support the development of traditional Nigerian designs.



BEYOND FACTS & FIGURES Irish Potatoes from Jos: Big Business for Smallholder Farmers

The consumption of potatoes in Nigeria has doubled over the past decade. The potatoes, however, are perishable goods and subject to strong seasonal price fluctuations, thus they are often of poor quality and expensive. Important principles of cultivation are often not observed and a lack of storage facilities leads to high post-harvest losses.

In 2012, SEDIN trained potato farmers on group formation and supported them in creating business entities and cooperatives in order to sell and buy inputs and products in bulk. One of these entities, is the Solanum Potato Farmers Association, currently comprising of more than 5,000 members in Plateau state. The association was supported in the introduction of solar-powered water pumps, that enable a second harvest per year, and the construction of twelve potato storage facilities, allowing potato farmers to sell their harvest when prices are higher without being subject to high price fluctuations. SEDIN supported the association to successfully register as a business with the Corporate Affairs Commission. This enabled farmers to enter into formal supply relationships with Shoprite, a supermarket chain that is popular in Nigeria. Ever since, the farmers have benefited from this new business linkage in different ways:

- Farmers have a reliable outlet to sell potatoes, supplying 5 tons every two weeks on average.
- Farmers are subject to fewer seasonal price fluctuations and get higher prices than on conventional markets, as middlemen are bypassed.
- Farmers face transparent and reliable payment transferred at least one week after delivery.
- Farmers additionally gain 65Mio NGN (160,000 EUR) revenue per year.

28

Training of Potato Farmers

Training on complementary crops, disease identification, solar irrigation, financial literacy, good agricultural practices and management

Opening farmers up to new markets

Resulting in higher productivity, yields and an increase in employment in the potato value chain Resulting in 50% increase

Resulting in 50% increas in farmers' average income

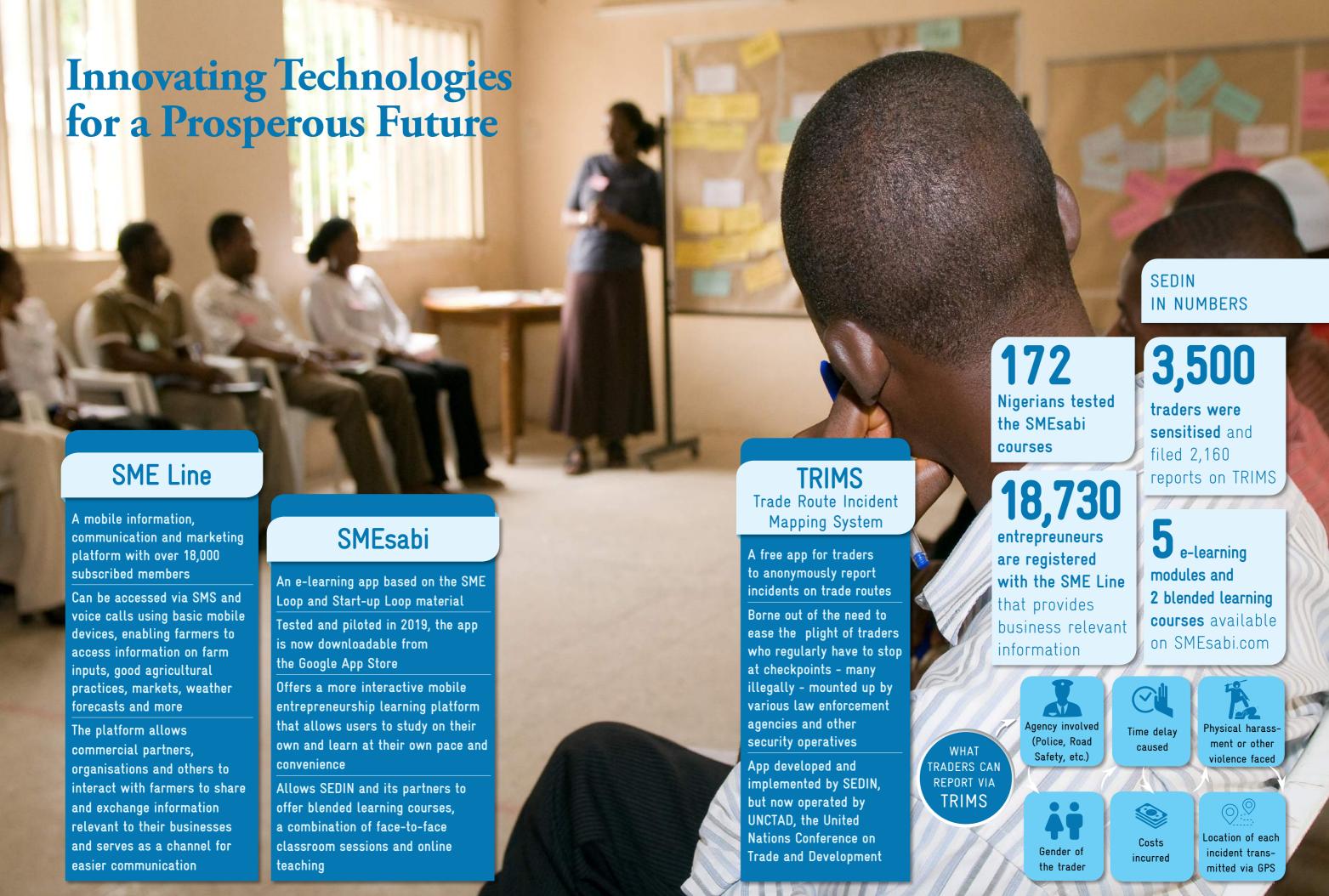
SEDIN IN NUMBERS

12 new potato varieties introduced in Nigeria

5,200 farmers trained in positive seed selection in Plateau State

29





SEDIN's Achievements

Capaci

Capacity Building for Entrepreneurs

346

entrepreneurs have participated in two Start-up Loops (50% women) 18,730

entrepreneurs have received business relevant information through the SME Line 163

jobs have been created through the first Start-up Loop

3,500

traders were sensitised and filed 2,160 reports on TRIMS

8,373

entrepreneurs have received training in cassava and potato value chain development

562

entrepreneurs have participated in two SME Loops (30% women)

402

returnees have benefitted from basic or advanced entrepreneurship trainings 5,366

jobs have been created in the potato, cassava and rice value chains

14,859

students in 232 secondary schools have taken part in SEA-Hub activities (56% girls) 69,827

TALBA SHEA BUTTER VILLAGE
Community Assisted Project

ALHERI WOMEN COOPERAT

Tsohon Kumpani Kodo

Nigerians have been trained in financial literacy (42% women) 347

mediators and arbitrators have been certified in commercial disp

59,352

entrepreneurs have received a micro credit (59% women)

Technological Innovations

Implementation of the app to report on corruption in trade and exports – TRIMS

Implementation of the e-learning app to train entrepreneurship skills – SMEsabi Implementation
of the service and
communication platform
for entrepreneurs

THE STATE OF STATE OF

SME Line





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