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ZUSAMMENARBEIT DEUTSCHLAND – KAIPTC

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Improving the capacities for Peace and Security in West Africa

The GIZ Support Project to the Kofi Annan International Peacekeeping Training Centre (KAIPTC)

Context

The African Peace and Security Architecture (APSA) comprises the central instruments for conflict prevention, conflict management and peace promotion of the African Union (AU). A key objective of the APSA is the establishment of a multi-dimensional peacekeeping force (African Standby Force, ASF). Five regional economic communities are participating, each providing a regional intervention force to the ASF. In West Africa, the Economic Community of West African States (ECOWAS) developed the ECOWAS Standby Force (ESF). Both ASF and ESF require highly qualified civilian, police and military personnel. These personnel must prove strong competences in the field of peace and security, especially in conflict prevention, conflict management and post-conflict reconstruction.

ECOWAS has recognized three training facilities in West Africa as Training Center of Excellence. One of them is the Kofi Annan International Peacekeeping Training Centre (KAIPTC) in Ghana. The Centre follows an integrated approach and prepares civilian, police and military personnel to engage in multi-dimensional peace support operations, as well as in Conflict Management and Peace and Security Studies. By doing so, it makes a decisive contribution to regional and continental efforts to promote peace and security.

The KAIPTC has been supported by the Federal Republic of Germany since 2006 with a GIZ project on site. Since then, the KAIPTC has further advanced its civilian training portfolio, expanded its strategic cooperation with regional and continental partners (e.g. the AU and ECOWAS) and overall improved its organizational structures and processes.

However, institutional, and financial challenges remain for securing the long-term existence of the institution.

Project name	Support to the Kofi Annan International Peacekeeping Training Centre (KAIPTC)
Commissioned by	German Federal Ministry for Economic Cooperation and Development (BMZ)
Project region	Ghana / ECOWAS
Lead executing agency	Ghanaian Ministry of Foreign Affairs and Regional Integration
German partner organizations	Federal Foreign Office (Auswärtiges Amt, AA), Federal Ministry of the Interior (Bundesministerium des Innern, BMI), Federal Ministry of Defense (Bundesministerium der Verteidigung, BMVg), Centre for International Peace Operations (Zentrum für Internationale Friedenseinsätze, ZIF)
International partner organizations	Economic Community of West African States (ECOWAS), African Union (AU), United Nations (UN)
Duration	2018 - 2022

Challenges

In an unprecedented close cooperation between GIZ and KAIPTC, a critically acclaimed KAIPTC Strategic Plan 2019-2023 was developed. GIZ currently supports its implementation and mid-term review. The Strategic Plan aims to improve the capacity and willingness to undertake well-coordinated peace and security interventions with the AU and ECOWAS, promote women's interests and their empowerment in peace support operations, enhance the cooperation with CSOs, think tanks and the private sector and make research results more accessible.

To prepare the Centre for the future, the KAIPTC is in the process of changing its business model from a strongly supply-driven to a needs-based approach, servicing the demands of its key





stakeholders more specifically. In doing so, the Centre needs to react continuously to an ever-changing peace and security environment on the continent and adapt its training and research programmes accordingly. Additionally, further diversification of sources of income is urgently needed to ensure the longer-term existence of the KAIPTC.

Our approach

The project combines financial support with process, management, and organizational advisory services. The following core areas are targeted:

Advisory on demands-driven training services

- Design, implement and follow-up on Training Needs Assessments with AU and ECOWAS in order to strengthen the course portfolio's relevance and tailor it to local, regional and continental needs.
- Scholarship programme to promote women career development in the field of peace and security on the continent and increase female participation in PSOs.

Assisting the KAIPTC with partner and stakeholder management

- Provide capacity building to strengthen the formalization and expansion of consultation and cooperation meetings to enhance coordination between KAIPTC and its clients.
- Improved stakeholder engagement leads to more strategic alliances, better collaboration, demand-based service delivery and more and diversified financial support to the Centre.

Improve financial sustainability

- GIZ supports KAIPTC in its endeavour to become more cost-efficient, including an increase of internal revenues (e.g. digitalization of financial processes, investing in in-house capacities in training delivery).
- Financial management procedures (e.g. SOPs) are improved and KAIPTC delivers its services on the basis of sound financial planning.

Achievements

With GIZ's support in recent years, the KAIPTC has expanded its strategic and operational relationships with relevant partners and client organizations (UN, AU and ECOWAS), has positioned itself better on the market and has, thus, emphasized its role as an important capacity builder within the APSA framework.

Along its multidimensional approach, the KAIPTC has trained thousands of civilian, police and military experts and provided critical capacities in peace operations. With the German support, the KAIPTC has developed new civilian training courses linking traditional peacekeeping with development approaches (e.g. human rights). Two courses stand out as they represent the first of their kind on the African continent: 'Mental Health and Psycho-Social Support for Professionals in Peace Missions' and the 'Humanitarian-Development-Peace (HDP) Nexus in the Context of Peacekeeping Operations'. Innovation and digitalization, e.g. with a coherent support to E-Learning services at the Centre, have been considerably expanded with support provided by GIZ.

In addition, substantial reforms to strengthen the effectiveness and efficiency of the Centre's organizational structures and processes have been initiated. With the Learning Management System and Enterprise Resource Planning system, all important processes at the KAIPTC are now running web-based which guarantees consistency and simplicity and the optimization of the Centre's operational processes.

With the publication of its KAIPTC Gender Policy, the Centre has set the basis for gender mainstreaming. GIZ will continue to support these processes to increase the autonomy, efficiency, and sustainability of the Centre.

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